





| Company Name: 7 | | TOKAI Holdings Corporation | | | |
|----------------------|---|----------------------------|-----------|--|--|
| Representative Name: | | Katsuhiko | Tokita, | | |
| | President | & CEO | | | |
| | (Code N | o. 3167, TSE Prim | e Market) | | |
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Financial Results for the Fiscal Year Ended March 31, 2022 Achieved sales growth for the fifth consecutive fiscal year, a new record high operating profit for the fourth consecutive fiscal year, dividend growth for the second consecutive fiscal year and an expanded customer base

TOKAI Holdings Corporation (hereinafter, "the Company") today announced its financial results for the fiscal year ended March 31, 2022 (from April 1, 2021 to March 31, 2022).

1. Customer count increased by 95 thousand during the year to expand earnings base

The Company announced the fourth Medium-Term Management Plan, Innovation Plan 2024 "Design the Future Life" ("IP24"*1) in May last year. The plan covers a period from this fiscal year to the fiscal year ending March 31, 2025.

A key strategy in IP24 is "LNG strategy." The Company will expand its business areas at the Local level (expansion of share in existing areas), at the National level (expansion of new business areas in Japan), and at the Global level (business development overseas) and will achieve growth in the number of customers through selection and concentration, focusing on profitability. To achieve 3.56 million customers at the end of the fiscal year ending March 31, 2025, the Company will pursue an aggressive strategy to expand its earnings base.

As a result of operating activities to attract new customers for the fiscal year under review while taking full measures to prevent COVID-19 infections, the Company recorded **3,194 thousand continuing customers** as of March 31, 2022. This reflects **an increase by 94,937 such customers from 3,099 thousand at the beginning of the fiscal year, including M&A-related 8,253**.

With net increases of 40,408 (LP and city) gas customers (31,206 in the previous fiscal year), 33,840 CATV customers (43,520, including M&A-related 8,253 customers in the previous fiscal year), and 2,836 Aqua (bottled drinking water delivery) customers (1,385 in the previous year), we further expanded our earnings base.

2. Sales and profit rose to new record highs, far beyond the forecast levels

For the fiscal year under review, **net sales reached 210.7 billion yen**, **up 14.0 billion yen**, **or 7.1% year on year**, **to exceed the 200 billion yen mark for the first time**, **an increase for the fifth consecutive fiscal year** and **a new record high for the fourth consecutive fiscal year**. This resulted chiefly from growth in energy, CATV and other sales after increases in the number of customers for each, rises in selling prices linked with

energy purchase prices, the expansion of the stock business for corporate clients in the Information and Communication business and the effect of M&A in the Construction, Equipment, and Real Estate business. There was, however, a decline in net sales due to application of the Accounting Standard for Revenue Recognition.

On the profit front, **operating profit was 15.8 billion yen**, **up 0.6 billion yen or 3.7% year on year**, **to set a new record high for the fourth consecutive fiscal year**. A rise in expenses for attracting LP gas and Aqua customers following activities to do so at a higher pace than in the previous fiscal year was offset mainly by profit growth after an increase in the number of monthly fee-paying customers that accompanied a higher customer count and a profit hike in the Information and Communication business for corporate clients.

Net sales and all the profit and income figures ended higher than their respective forecast levels at the start of the fiscal year.

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| | FY03/22 results (April 1, 2021 to March 31, 2022) | FY03/21 results (April 1, 2020 to March 31, 2021) | Forecast (Announced on May 11, 2021) | YoY | Change from forecast |
|------------------|---|---|---|---------|----------------------|
| Net sales | 210,691 | 196,726 | 207,000 | +13,964 | +3,691 |
| Operating profit | 15,794 | 15,226 | 15,240 | +567 | +554 |
| Recurring profit | 15,907 | 15,312 | 15,320 | +595 | +587 |
| Net income | 8,969 | 8,815 | 8,830 | +154 | +139 |
| EPS (yen) | 68.49 | 67.32 | 67.42 | +1.17 | +1.07 |

3. Dividends increased for the second consecutive fiscal year to expand shareholder returns

The Company defines the return of profit to shareholders as one of the key management issues and has a basic policy of paying stable and constant dividends.

The financial results for the fiscal year under review saw sales rise for the fifth consecutive fiscal year, record highs at all levels of profit for the fourth consecutive fiscal year and higher figures than initially forecast.

As announced earlier today, we will **increase the year-end dividend per share by 2 yen from the initially forecast level of 15 yen, to 17 yen**. That means total annual dividends of 32 yen per share, representing **dividend growth for the second consecutive fiscal year**.

| | FY03/22 | FY03/21 | FY03/20 | |
|---------------------------|-----------------------|------------------------|---------------------|--|
| | (Current fiscal year) | (Previous fiscal year) | (Two years earlier) | |
| Interim (end of Q2) | 15.00 yen | 14.00 yen | 14.00 yen | |
| Year-end | 17.00 yen | 16.00 yen | 14.00 yen | |
| Annual dividend per share | 32.00 yen | 30.00 yen | 28.00 yen | |
| Total dividend amount | 4,203 million yen | 3,940 million yen | 3,678 million yen | |
| Consolidated payout ratio | 46.7% | 44.6% | 44.5% | |
| Consolidated DOE | 5.5% | 5.6% | 5.8% | |

For details, please see the attached materials, entitled "Financial Results for the Fiscal Year Ended March 31, 2022."

For the Company's earnings announcement for the fiscal year ended March 31, 2022, please see the following URL:

https://www.tokaiholdings.co.jp/english/ir/library/earnings.html

*1 For the details of the fourth Medium-Term Management Plan "IP24," please see the following URL:

https://www.tokaiholdings.co.jp/english/ir/management/manageplan.html

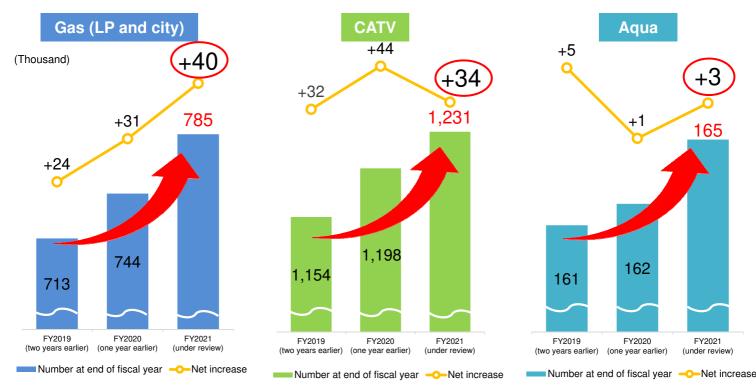
Financial Results for the Fiscal Year Ended March 31, 2022

TOKAI Holdings Corporation (Code No. 3167)

May 10, 2022

Steady expansion of customer base in core businesses

- The number of continuing customers as of the end of the fiscal year under review stood at 3,194 thousand, an increase of 9 thousand from 3,099 thousand at the beginning of the fiscal year.
- ◎ We further expanded our earnings base in the gas business, the main business, CATV business and Aqua business.



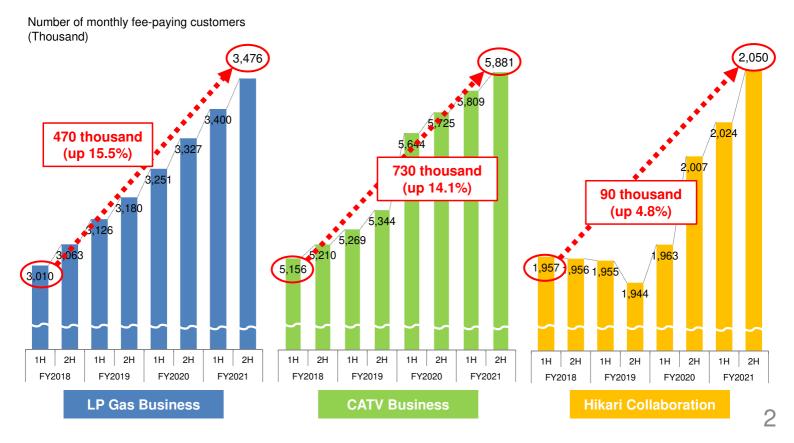
* Rounded to the nearest thousand

* Net increases exclude customers added through M&A.

* The net increase in CATV customers for FY2020 (one year earlier) includes 8 thousand resulting from an arrangement through M&A.

Massive growth in monthly fee-paying customers in core businesses

O Increasing customers constituting our earnings base leads to a sales rise based on growth of monthly fee-paying customers.



Sales and all profit and income figures renewed record high

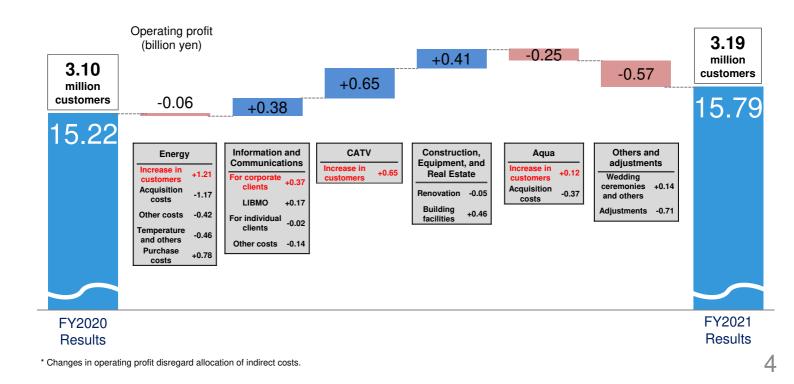
- Net sales renewed record high for the fourth consecutive fiscal year and exceeded the 200 billion yen mark. This resulted chiefly from an increase in customers, rises in selling prices linked with energy purchase prices, expansion of the Information and Communication business for corporate clients and the effect of M&A in the Construction, Equipment, and Real Estate business despite a downward impact from the application of the Accounting Standard for Revenue Recognition.
- Profit and income figures set new record highs for the fourth consecutive fiscal year. A rise in expenses for attracting customers was covered by profit growth after an increase in the number of monthly fee-paying customers that accompanied a higher customer count and a profit hike in the Information and Communication business for corporate clients.
- ◎ Net sales and all the profit and income figures ended higher than their respective forecasted levels.

(Net sales and profit: million yen; EPS: yen)

| | FY03/22 results FY03/21 res | EV03/21 results | 03/21 results (FY2020) Forecast | YoY | | Change from forecast | | |
|------------------|-----------------------------|-----------------|------------------------------------|---------|-----------------|----------------------|-----------------|--|
| | (FY2021) | | | Change | % change (%) | Change | % change (%) | |
| Net sales | 210,691 | 196,726 | 207,000 | +13,964 | +7.1 | +3,691 | +1.8 | |
| Operating profit | 15,794 | 15,226 | 15,240 | +567 | +3.7 | +554 | +3.6 | |
| Recurring profit | 15,907 | 15,312 | 15,320 | +595 | +3.9 | +587 | +3.8 | |
| Net income | 8,969 | 8,815 | 8,830 | +154 | +1.7 | +139 | +1.6 | |
| EPS | 68.49 | 67.32 | 67.42 | +1.17 | +1.7 | +1.07 | +1.6 | |

Year-on-year comparison in full-year operating profit by segment

- © Energy, CATV and Aqua profits surged following increases in customers. Information and Communication for corporate clients was also strong.
- © Energy, CATV and Aqua gained customers at a higher pace than in the previous fiscal year by spending money.
- © Expenses for developing an environment for workstyle reforms were recorded as part of adjustments.



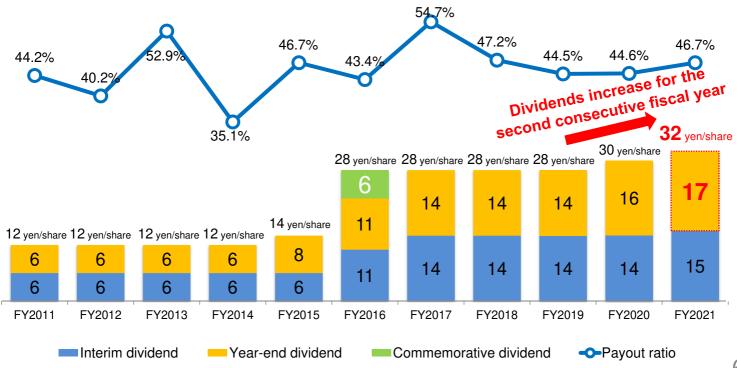
Investing for growth after strengthening equity capital

- ◎ The equity ratio continued to rise by 0.3 percentage points.
- The decline in cash flows from operating activities resulted from changes in working capital and others. The cash creation
 potential was not changed.
- ◎ The ratio of interest-bearing liabilities to EBITDA remained unchanged from the previous year's level.

| Equity ratio | 41.6 % | 41.9 % End of March 2022 |
|--------------------------------------|-------------------------|--|
| Interest bearing liabilities | 42.1 billion yen | 44.1 billion yen End of March 2022 |
| Cash flows from operating activities | 32.2 billion yen | 20.8 billion yen FY03/22 |
| EBITDA | 31.0 billion yen | 31.7 billion yen FY03/22 |
| Cash flows from investing activities | -17.1 billion yen | -14.6 billion yen |
| Free cash flows | 15.2 billion yen | 6.2 billion yen FY03/22 |
| Interest-bearing debt/EBITDA | 1.4 → FY03/21 | 1.4 FY03/22 |

Dividends increased for the second consecutive fiscal year to expand shareholder returns

- Given that profits renewed record high for the fourth consecutive fiscal year to exceed forecasts, the year-end dividend per share will be increased by 2 yen from the initially forecasted level of 15 yen to 17 yen. Accordingly, total annual dividends will be 32 yen per share.
- © The payout ratio will remain high.



Appendix

- (1) Consolidated results
- (2) Sales by segment
- (3) Operating profit by segment
- (4) Consolidated financial indicators
- (5) Consolidated cash flows
- (6) Group customer count
- (7) EBTDA by business

(1) Consolidated results

| | | | | | (Millions of yen) |
|------------------|-------------------|--------------------|-------------------|-------------------|-------------------|
| | FY2017 Results | FY02018 Results | FY2019 Results | FY2020 Results | FY2021 Results |
| Sales | 186,069 | 191,600 | 195,952 | 196,726 | 210,691 |
| Operating profit | 10,971 | 13,057 | 14,224 | 15,226 | 15,794 |
| Recurring profit | 11,191 | 13,259 | 14,479 | 15,312 | 15,907 |
| Net income | 6,620 | 7,772 | 8,241 | 8,815 | 8,969 |
| EPS (Yen) | 51.19 | 59.36 | 62.93 | 67.32 | 68.49 |

(2) Sales by segment

| [| | | | | (Millions of yen) |
|-----------------------------------|-------------------|--------------------|-------------------|-------------------|-------------------|
| | FY2017 Results | FY02018 Results | FY2019 Results | FY2020 Results | FY2021 Results |
| Gas and Petroleum | 76,073 | 77,977 | 78,154 | 77,380 | 86,770 |
| Information and Communications | 50,894 | 51,234 | 51,753 | 50,735 | 51,398 |
| CATV | 28,386 | 30,511 | 31,385 | 33,745 | 32,572 |
| Building and Real Estate | 19,807 | 20,090 | 22,383 | 23,177 | 27,780 |
| Aqua | 6,200 | 7,004 | 7,416 | 7,622 | 7,629 |
| Others | 4,706 | 4,781 | 4,858 | 4,065 | 4,540 |
| Total | 186,069 | 191,600 | 195,952 | 196,726 | 210,691 |

(3) Operating profit by segment

| | 1 | | | | (Millions of yen) |
|-----------------------------------|-------------------|--------------------|-------------------|-------------------|-------------------|
| | FY2017 Results | FY02018 Results | FY2019 Results | FY2020 Results | FY2021 Results |
| Gas and Petroleum | 7,364 | 6,815 | 7,452 | 8,988 | 8,933 |
| Information and Communications | 3,174 | 3,827 | 4,226 | 4,344 | 4,721 |
| CATV | 3,554 | 4,953 | 5,024 | 5,205 | 5,852 |
| Building and Real Estate | 1,330 | 1,615 | 2,116 | 2,065 | 2,480 |
| Aqua | 246 | 762 | 674 | 573 | 325 |
| Others, adjustments | - 4,699 | - 4,916 | - 5,271 | - 5,949 | - 6,518 |
| Total | 10,971 | 13,057 | 14,224 | 15,226 | 15,794 |

*Prior to elimination of indirect expenses

10

(4) Consolidated financial indicators

| | | | | | (Millions of yen) |
|--|-------------------|--------------------|-------------------|-------------------|-------------------|
| | FY2017 Results | FY02018 Results | FY2019 Results | FY2020 Results | FY2021 Results |
| Total assets | 165,993 | 167,606 | 169,972 | 178,974 | 184,473 |
| Total liabilities | 104,543 | 103,711 | 103,989 | 102,917 | 105,527 |
| Total net assets | 61,450 | 63,894 | 65,982 | 76,056 | 78,946 |
| Balance of interest-bearing debt | 50,980 | 50,604 | 48,273 | 42,128 | 44,148 |
| EBITDA | 26,318 | 28,148 | 29,651 | 31,027 | 31,726 |
| Equity ratio | 36.3 % | 37.4 % | 38.0 % | 41.6 % | 41.9 % |

12

(5) Consolidated cash flows

| | FY2017 Results | FY02018 Results | FY2019 Results | FY2020 Results | (Millions of yen) FY2021 Results |
|------------------------|-------------------|--------------------|-------------------|-------------------|--|
| Operating cash flow | 20,909 | 21,605 | 22,535 | 32,223 | 20,808 |
| Investment cash flow | - 11,488 | - 12,443 | - 12,131 | - 17,068 | - 14,592 |
| Free cash flow | 9,421 | 9,161 | 10,403 | 15,155 | 6,216 |
| Financing cash flow | - 9,527 | - 8,147 | - 10,375 | -14,064 | - 6,905 |

(6) Group customer count

| | | | | | (Thous | ands of customers) |
|-----------------------------------|--------------------------|-------------------|--------------------|-------------------|-------------------|--------------------|
| | | FY2017 Results | FY02018 Results | FY2019 Results | FY2020 Results | FY2021 Results |
| Gas (LP and city gas) | | 661 | 684 | 713 | 744 | 785 |
| nd ons | Previous ISP model, etc. | 465 | 419 | 389 | 395 | 415 |
| tion a nicati | Hikari Collaboration | 323 | 327 | 324 | 337 | 346 |
| Information and Communications | LIBMO | 29 | 41 | 48 | 53 | 55 |
| Col | Subtotal | 1,044 | 1,004 | 973 | 785 | 816 |
| CAT | V | 1,032 | 1,063 | 1,154 | 1,198 | 1,231 |
| Aqua | 1 | 146 | 156 | 161 | 162 | 165 |
| Mobile | | 227 | 217 | 212 | 206 | 191 |
| Security | | 17 | 17 | 16 | 16 | 16 |
| | Total | 2,876 | 2,902 | 3,003 | 3,099 | 3,194 |

*The number of customers under a thousand are rounded to the nearest thousand. Information and Communications and CATV both offer communications services, and so their numbers are excluded from total figures.

(7) EBITDA by business

(Millions of yen)

| | | FY2017 Results | FY02018 Results | FY2019 Results | FY2020 Results | FY2021 Results |
|---|-------------------|-------------------|--------------------|-------------------|-------------------|-------------------|
| Energy | | 12,070 | 11,601 | 12,279 | 13,651 | 13,760 |
| Informatio n and Communi cations | For individual | 5,933 | 6,814 | 7,460 | 1,305 | 1,356 |
| | For corporate | | | | 6,500 | 6,755 |
| CATV | | 9,798 | 10,705 | 10,732 | 11,141 | 11,565 |
| Construction, Equipment and Real Estate | | 2,077 | 2,352 | 2,883 | 2,896 | 3,501 |
| Aqua | | 792 | 1,305 | 1,284 | 1,213 | 1,018 |
| EBITDA (AII) | | 26,318 | 28,148 | 29,651 | 31,027 | 31,726 |

* EBITDA = operating profit + depreciation (operating profit is before allocation of indirect costs, etc.)

* Information and communication has been divided into those for individuals and those for corporations from the previous term. Before that, the numerical value of the entire information and communication is displayed.

The performance forecasts and forward-looking statements in these materials are based on information currently available to the Company, and include potential risks and uncertainties. Please be aware that due to changes in a variety of factors, actual results may differ materially from the projections and other forward-looking statements in these materials.

Please contact us with any questions regarding these materials.

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